New England Electric Railway Historical Society
Annual Meeting
2019 Trustees Award
Stephen Fontaine

Email your Congratulations to Steve at volunteer@trolleymuseum.org
Presented by Tom LaRoche, Chairman of the Board:

Steve Fontaine began volunteering at the Museum in February 2019. He started with us for one day, and that quickly grew to two, then three, and pre-pandemic was 4-5 days a week. Steve volunteers in our Visitors Center, assisting with all sorts of projects that come up, willing to learn anything new. The largest project he helped our Executive Director with behind the scenes this year was integrating our membership and curatorial databases into a new cloud-based software that has increased Museum efficiency tremendously. He has spent hundreds of hours uploading documents, photos and creating curatorial summaries. Steve has been an enormous asset to the Curatorial Committee. He is a hard worker who has worked tirelessly at cataloging curatorial pictures, write ups and other articles. His work ethic has made him one of the most valuable members of the curatorial committee and was recently made a voting member of the committee which typically goes only to people who have been around the museum for many years. Steve also was appointed to the Volunteer Coordinator role last spring, and completes the intake process for all of our new volunteers. In 2019, 35 new volunteers joined us. Thank you Steve for all that you do for the Museum, and for jumping in the moment you arrived!
2019 Executive Director’s Award
John and his wife Brenda.
Member Matt Cosgro was successful in connecting “Principal Grady” as he knows him, to Seashore Trolley Museum. Having been a student at Fairgrounds Junior High when John was principal, Matt proved to be a catalyst for John’s retirement activities. John jumped right in as an operator and operates at Seashore and at Lowell. John is a big help with the Pumpkin Patch Trolley activities, one of a small group that Matt and now I can heavily count on. John comes to every Pumpkin Patch event and is seen helping with whatever needs to be done, often lining right up to carry pumpkins if needed. He and Brenda lead the pumpkin painting activity for the kids every year. Additionally, John serves as one of the chairs for the Volunteer and Donor Appreciation event held annually, which involves several hours and months of work to plan and execute. Behind-the-scenes, John has been a champion for the changes and growth we’ve all experienced at the Museum over the past two seasons, and cheers me on often through optimistic emails or up-beat phone call, seemingly knowing the exact moment I will need a boost. He volunteers at several events in his community and his NH on behalf of the Museum, bringing exposure for us wherever he goes. He’s a self-driven volunteer who clearly does it because he believes in our mission and our work. Thank you John for being such a positive, impressive, salt-of-the-earth, passionate person, and for giving your all to the Society.
Roger E. Somers Award

2019 Recipient: Roger Tobin
Presented by Tom LaRoche, Chairman of the Board:

Roger Tobin was the 2019 recipient of the Roger E. Somers Legacy Award, presented by Matthew and Eileen Somers, President and CEO Jim Schantz and myself. The award is given to an Operations volunteer who best exemplifies the qualities that Somers demonstrated during his work as a member and volunteer at the Museum for 33 years.

Tobin was hired by the MBTA in 1968 and soon realized that quite a few of his work associates were members of Seashore. He visited several times, finally becoming a member and volunteer in January 1976.

At first, Roger could spend only a few hours volunteering during his weekend visits to the museum, but after retiring in 2003 he moved to Arundel and volunteering became like a full time job. He started in the Track Department, helping with the construction of Talbott Park. He then became involved with the Operating Department, putting his knowledge as an instructor with the ‘T’ to good use.

Roger has found great satisfaction in applying skills and learning new ones at the Museum. His experiences working in the Track Department and Restoration Shop have provided a depth of knowledge, which he has been able to apply to policies, procedures and situation resolution in his current role as Director of Railway Operations. He is truly a mentor to all those in Operations and all Museum departments.
George Sanborn Award

2019 Recipient: Fred Hessler
Presented by Tom LaRoche, Chairman of the Board:

Fred Hessler was the 2019 recipient of the George Sanborn Award. This award is in honor of George Sanborn, who worked tirelessly and humbly behind the scenes to advance the Museum’s Mission. Mr. Sanborn joined the museum in the 50’s and passed away in 2008. While volunteering at the Museum he served as librarian and Trustee and is responsible for the acquisition of some significant exhibits for the museum.

Fred Hessler lives in Londonderry, NH. After joining Seashore in 2014, he signed up for the next Operating Class and the rest is history. He is currently at a Level III Operator on the Tuesday operating crew. He also operates New Orleans 966 at the Lowell National Historical Park and is currently the Superintendent of Operations in Lowell. Fred serves as a member of the Volunteer Annual Donor & Volunteer Appreciation Event Committee and a member of the Operations Committee.

Fred’s most important take away from his experience at the Seashore Trolley Museum:

“Working as part of a team, being supportive of others, being able to react to different situations in a positive manner, always trying to provide our visitors with a positive experience and advancing the mission of the Museum. Most days we get a chance to practice and work on perfecting one or more of these attributes.”
2019 Volunteer Hours
Up to 50 hours

Alexander, Gerard
Allen, Duncan
Bennett, Jeffrey
Bockley, Ted
Butts, William
Cook, Wendy
Davis-Meggs, Claudia
Dresner, Lewis
Drouin, Benoit
Gueli, James
Howard, Mary & Dan
Kaplan, Eliot
Kelliher, Christopher
Kimball, Brittany
Kimball, Champ
Kimball, Darlene
Kimball, Jennessa
Lane, Richard
LaRoche, Denise
Locke, Bruce
McGinley, Terence
McMahon, James P
Melhot Harrje, Gail
Miner, David
Miner, Jonathan
Mullooly, John
Orlando, Phil
Orlando, Philip
Orlando, Stacie
Pantazi, Nicholas

Perkins, Donna
Perkins, Sr., Robert J
Peters, Michael
Pino, Chelsey
Rheame, Jonathan
Rogers, David
Schweizer, Heidi
Speer, Timothy
Sylvester, Mark
Sylvester, Paul
Tenaglia, Brian
Weber, Mark
Whiteman, Jeremy
2019 Volunteer Hours
50 to 100 hours

Ames, Stanley
Dandridge, Jonathan
Engle, Claude
Foley, Jacob
Gilhooley, Edward
Haskell, Peter
Koellmer, Jeffrey
Kurtasz, Peter
Leclair, Randy
Locke, Kathy
Morin, Arthur
Sargent, Clifford
2019 Volunteer Hours
100 to 250 hours

Aronovitch, Chuck
Brumaghim, James
Carrier Sr., Douglas
Carter, Frederic
Coots, Richard
Cosgro, Matthew
Cosgro, Richard
Crawford, William
DiPerre, Robbin
Drye, Robert
Glickman, Todd
Hooper, Scott

Jayne Jr, Allan
Kornechuk, David
Pascucci, Richard
Pence, Herbert
Rees, William
Stephenson, Donald
Taylor, Keith
Tello, Thomas
Thompson, Ann
Tobin, Roger
Wisniewski, Marty
2019 Volunteer Hours
250 to 500 hours

Bates, Richmond
Cappers, Steve
dela Vega, Michael
Frost, Michael
Karl, Kenyon
Mackell, James
Mallory, William
Middleton, John
Osgood, Peter
Snow, Glen
Tucker, Thomas
Van Bokkelen, James
Villandry, Linda
2019 Volunteer Hours
500 to 1,000 hours

Avy, Richard
Carlson, Roger
Curry, Michael
Dooks, Edward
Dooks, Karen
Grady, John
Hessler, Frederick
LaRoche, Thomas
Mercurio, Jr, John
Schantz, James
Tirrell, Brendan
Vardaro, Daniel
Weinberg, Mark
2019 Volunteer Hours
Over 1,000 hours

Fontaine, Stephen
Gabriel, Chester
Morse, Philip
2019 Volunteer Milestones
Cumulative Hours Through 2019

150 Hours
James Brumaghim
Steve Cappers
Jake Foley

300 Hours
Randy Leclair

600 Hours
Peter Osgood
William Rees
Cumulative Hours Through 2019

1,000 Hours
Richmond Bates
Scott Hooper
Kenyon Karl

4,000 Hours
Herb Pence

8,000 Hours
Ed Dooks
In Memory

Carl Bogardus
David Boston
Patrick Boyd
Richard Dillon
Don Evans
Rebecca Garland
Henry Gibson
Neil Humphreys
Agnes Iwanow

Kenneth H. Kerr
Bob Korach
John L. Middleton, Jr.
Steve MacIsaac
Ben Muchenhoupt
Jack Naugler
Ken Rucker
Stanley H. Siegel
Mark Weinberg

Honoring Members & Supporters who have passed from the 2019 Annual Meeting to present.
A Year in Review: Report delivered by Jim Schantz & Katie Orlando
Thank you volunteers!
Before:
After!
Marshmallow!
Prepping for Coney Island
Fairview construction complete!
Nagasaki Youth Restoration Art Integration Project
Other 2019 Completed Restorations:
Thank you to our hardworking employees for a GREAT 2019!
2019 Highlights: Financials

407 Donors

$1,136,000 in donations, including bequests

$95,500 donated to the unrestricted fund

124 New Members!
2019 Highlights: Museum Endowment

$2.2 Million as of July 2020

$110,000 annually in normal investment markets
Founders Legacy Society

Todd S. Glickman
Kenton T. Harrison
Kenneth H. Kerr*
Frederick J. Maloney
Dr. David L McGowan & Lady Susan McGowan
John L. Middleton*
James D. Schantz
Roger E. Somers*

*Deceased members
DRIVE to be the BEST
Best Kid’s Birthday Spot
Seashore Trolley Museum
2019 Gold Winner

DRIVE to be the BEST
Best Family Activity
Seashore Trolley Museum
2019 Gold Winner
What's ahead in 2020?
Seashore Trolley Museum
The Museum of Mass Transit

ALL ABOARD WE ARE OPEN
The following is a “sneak peek” at Seashore Trolley Museum’s 5-Year Strategic Plan, that was supposed to launch in 2020, but due to the pandemic, will be publicly launched in 2021 and will lead us through 2025. Over the past two years our Executive Director has lead the Society through several planning sessions, collecting feedback from all members in 2018, and departments, other key museum leaders, donors and supporters in 2019. Out of a list of over 100 suggested restoration projects and 41 capital projects, the following projects were selected as fundraising priorities over the next 5 years.

Focusing our members’ time, talent, and treasure and working together on these projects is just a piece of our New Direction. Revising our Bylaws so that Trustees can be elected or appointed with the skills and experience needed to lead the fundraising efforts for these projects and projects the following next 5 years, etc. etc. is another big piece. The Society has never raised this amount of capital and restoration funding during a 5-year time period, or even during a 20-year period, and this level of fundraising will not be successful for us unless change happens, now.

A hard copy of the full Strategic Plan will be mailed to all members later this fall, and Trustees will begin to refocus their work on the plan and continue to empower our Administrative Officers, departments and committees to accomplish the day-to-day work of the Society.
New Display Carhouse
New Library & Archives

Project Managers:
Rob Drye, Jim Mackell, Karen Dooks, Amber Tatnall, Jim Schantz, Randy Stahl

Current Amount Raised:
$172,620.89

Fundraising Goal from 2021-2025: $3.5M
Visitors Center Rehabilitation: Phase 1

Project Manager: Jim Mackell  
Current Funds Raised: $1,000  
Fundraising Goal from 2021-2025: $100K
MAJOR Track & Overhead Work!

Project Managers:
James Van Bokkelen
Peter Wilson
Rob Drye

Current Fund 990
Amount: $23,639.23

Enough Funds Have Been Raised to Complete Project ($100K)
Parts Warehouse Extension

Project Manager: Tom LaRoche, Bill Pollman, Randy Stahl

Current Fund 965 Amount: $58,484.36

Fundraising Goal from 2021-2025: $500K
New Bus Display
(Next to Parts Warehouse)

Project Manager:
Peter Osgood & Charlie Sullivan

Current Fund 970 Amount:
$8,986.73

Fundraising Goal from 2021-2025: $25K
Tower C Restoration Phase 1

Project Managers:
Katie Orlando & Sherri Alcock

Current Fund 987 Amount:
$11,665.68

Enough Funds Have Been Raised to Complete Phase 1. ($18.5K)
Mobility Lift & Accessibility Campaign

Project Manager:
Katie Orlando, Randy Stahl

Current Fund Amount:
$0

Fundraising Goal from 2021-2025: $27K
Coney Island Phase 1
(Rapid Transit Display Track)

Project Manager:
Rich Pascucci

Current Fund 930 Amount:
$5,819.77

Fundraising Goal from 2021-2025: $250K
203 Log Cabin Road  
(Current Library)  

Project Manager:  
Needed  

Current Fund Amount:  
$0  

Fundraising Goal from 2021-2025: $50K
Town House Shop Heating System
Town House Shop Heating System

Project Manager: Needed

Current Fund Amount: $0

Fundraising Goal from 2021-2025: $30K
New Play Area!

Project Manager: Katie Orlando & Sherri Alcock

Current Fund 997P
Amount: $125.00

Fundraising Goal from 2021-2025: $10K
Bucket Truck

Project Manager: Rob Drye

Current Fund Amount: $0

Fundraising Goal from 2021-2025: $25K
Non-electric locomotive

Project Manager: Katie Orlando

Enough Funds Have Been Raised to Purchase, Transport, and to Maintain Project ($20K)
Aroostook Valley Railroad Interurban Car 70
Aroostook Valley Railroad Interurban Car 70
Aroostook Valley Railroad Interurban Car 70

Project Sponsor:
Donald Curry

Current Fund Amount:
$227.69

Fundraising Goal from 2021-
2025: $80,000
Baltimore Transit Company Semi-Convertible 5748
Baltimore Transit Company Semi-Convertible 5748
Baltimore Transit Company Semi-Convertible 5748

Project Sponsor:
Needed!

Current Fund Amount:
$552.15

Fundraising Goal from 2021-2025:
$500,000
St. Louis Public Service PCC Car 1726
Project Sponsor: Steve Siegerist
Current Fund Amount: $10,279.53
Fundraising Goal from 2021-2025: $50,000
Lehigh Valley Transit Interurban Parlor Car 1030

www.thetrolleydodger.com
Lehigh Valley Transit Interurban Parlor Car 1030
Lehigh Valley Transit Interurban Parlor Car 1030

Project Sponsors:
Tom Ruddell & Ron Ruddell

Current Fund Amount:
$36,934.60

Fundraising Goal from 2021-2025: $50,000
Boston MBTA Subway Cars 01450, 01455
Boston MBTA Subway Cars 01450, 01455

Project Sponsor: Phil Tsihlis
Project Manager: David Rogers

Current Fund Amount: $40,983.86
Fundraising Goal from 2021-2025: $40,000
Boston MBTA Subway Cars 0622, 0623
Boston MBTA Subway Cars 0622, 0623
Boston MBTA Subway Cars 0622, 0623

Project Sponsor: Todd Glickman

Current Fund Amount: $355.00

Fundraising Goal from 2021-2025: $30,000
Boston MTA Trackless Trolley 8361
Boston MTA Trackless Trolley 8361
Boston MTA Trackless Trolley 8361

Project Sponsor: Tom Robertson

Current Fund Amount: $9947.44

Fundraising Goal from 2021-2025: $80,000
Portland-Lewiston Interurban *Narcissus*
Portland-Lewiston Interurban *Narcissus*

Project Sponsor: Phil Morse

Current Fund Amount: $164,453.40

Fundraising Goal from 2021-2025: $500,000
## Total Amount Needed for 5-Year Plan

<table>
<thead>
<tr>
<th>Project</th>
<th>Amount Needed</th>
</tr>
</thead>
<tbody>
<tr>
<td>New Library/Archives/ Display Barn</td>
<td>$3,500,000</td>
</tr>
<tr>
<td>Coney Island Phase 1</td>
<td>$250,000</td>
</tr>
<tr>
<td>Track &amp; Overhead Maintenance</td>
<td>$0</td>
</tr>
<tr>
<td>Mobility Lift/Accessibility Campaign</td>
<td>$27,000</td>
</tr>
<tr>
<td>Tower C Phase 1</td>
<td>$0</td>
</tr>
<tr>
<td>Parts Warehouse Extension</td>
<td>$500,000</td>
</tr>
<tr>
<td>Visitors Center Phase 1</td>
<td>$100,000</td>
</tr>
<tr>
<td>Bus Display in Butler Field</td>
<td>$25,000</td>
</tr>
<tr>
<td>Library Building Repairs</td>
<td>$30,000</td>
</tr>
<tr>
<td>Restoration Shop Heating System</td>
<td>$30,000</td>
</tr>
<tr>
<td>Trolley Play Area</td>
<td>$10,000</td>
</tr>
<tr>
<td>Non-electric locomotive</td>
<td>$0</td>
</tr>
<tr>
<td>Bucket Truck</td>
<td>$25,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$4,497,000</strong></td>
</tr>
</tbody>
</table>

### Additional Donations

<table>
<thead>
<tr>
<th>Train Name</th>
<th>Amount Needed</th>
</tr>
</thead>
<tbody>
<tr>
<td>Aroostook 70</td>
<td>$80,000</td>
</tr>
<tr>
<td>Baltimore 5748</td>
<td>$500,000</td>
</tr>
<tr>
<td>St. Louis 1726</td>
<td>$50,000</td>
</tr>
<tr>
<td>Liberty Bell</td>
<td>$50,000</td>
</tr>
<tr>
<td>Boston 01400s</td>
<td>$40,000</td>
</tr>
<tr>
<td>Boston 0600s</td>
<td>$30,000</td>
</tr>
<tr>
<td>Boston 8361</td>
<td>$80,000</td>
</tr>
<tr>
<td>Narcissus</td>
<td>$500,000</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>$1,330,000</strong></td>
</tr>
</tbody>
</table>

**Amount Raised To Date:**

$503,227.38

**Amount Still Needed:**

$5,323,772.70
Administrative Officer Reports

Yard Operations, Jeff Bennett
Track Department, James van Bokkelen
Overhead Infrastructure, Rob Drye
Seashore Railway Operations, Roger Tobin
Lowell Railway Operations, Fred Hessler
Library, Karen Dooks
Restoration Shop, Randy Leclair
Where we began…
STM Yard Operations 2019-2020

Early Work
80th Anniversary Trolley Parade
Moving Nagasaki 134 out of Central
Winter Storage Prep
What’s ahead…

• Make up for lost time in 2020
• Support Shop staff with needed cars
• Fairview Yard track and overhead completion
• Major car storage “shuffle”
• Motive power improvements
• Training and qualification program for new Yard Operators
A Year’s Worth of Track Work: Track Dept Report

Track Dept. regulars included Chuck Griffith, John Petillo, Dana Kirkpatrick, Peter Wilson, James van Bokkelen and Charlie Publicover.
First, our tools needed some work. Type 3 Plow #5106 needed work on its air plumbing, motor leads and grab irons. Ramp Flat #3603 got a new deck.
Distributing new ties along the Main Line

Load ties, take them North. Repeat.
X marks the spot - position the flat car, heave a tie over, get it ready for the Tie Inserter
Contractor Maine Track Maintenance brought a Tie Inserter.
MTM replaced ties and re-spiked the rail. We pulled spikes and rail anchors, then dropped new tie plates where required. John Middleton did some ground work.
Then, of course, we had to pick up the garbage....
June/July: Connect Tracks 1-4 in Fairview
We worked from east to west for easy access.
Oct. and Nov.: 2\textsuperscript{nd} Shop Turnout
With experience, enough help and good equipment, the 2\textsuperscript{nd} went much faster than the first.
In 2020, we concentrated on areas we hadn’t done in 2019, reaching Biddeford Switch and Highwood.
June & July: Work on Highwood

We did our best with the materials the Museum had in 1965.
Overhead Construction & Maintenance
Overhead Construction & Maintenance
Railway Operations: Seashore Trolley Museum

(Delivered an oral report)
966 Operations at the Lowell National Historical Park
966 at Kerouac Park on the last day of 2019 operation, October 14, Columbus Day.
2019 Season Highlights

- 17th year of 966 operation at the Lowell NHP
- Operated 37 days including Lowell Folk Fest weekend
- Carried over 2500 riders
- 12 active operators provided a total 654 hours of volunteer service to the NHP
- Collected over $500 in fare box receipts for the National Streetcar Museum at Lowell
The Challenges

• Recruitment, training and retention of qualified operators
  • Operators must first be qualified at Seashore
  • Operators receive additional training at Lowell
  • Urban operating environment can present problems
  • We aren’t getting any younger
• Staffing to meet all requested operating days
  • We are counted on to supplement the NHP cars on operating days
  • Need a larger pool of trained operators to prevent “overload” or “burnout”
• Continue to maintain 966 in a good state of repair
  • Remote from main STM shop activity and resources
The Future

• Due to the pandemic and other considerations at the Lowell NHP, 966 will not be operating this 2020 season
• Annual and preventative maintenance of 966 will still be performed
• An additional Instructor has been named which will allow more flexibility in training and qualifying new volunteers
• The Crew Caller position has been filled in anticipation of resumption of operating activities in 2021
• Active recruiting of new volunteers will resume as soon as possible
Interested in becoming a member of the 966 team?

Stop by some operating day, ride one of the NHP cars or 966 and see what things are all about. Get a feel for the operations at Lowell.

Please feel free to contact one of the following individuals for more information:

Fred Hessler  fhessler@cheerful.com
Tom Tucker  twtjlt98@aol.com
Bill Marnik  billmarnik@yahoo.com
In memory of John “Jack” Naugler (1940 - 2019)

966 operator, instructor, crew caller, Superintendent of Railway Operations-Lowell, mentor and friend.
Library

(Delivered an oral report)
Donald G. Curry
Town House Shop

(Delivered an oral report)
## Trustee Election Summary

<table>
<thead>
<tr>
<th>Ballot No.</th>
<th>Shares</th>
<th>For</th>
<th>Stavrand-YES</th>
<th>Stavrand-NO</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Popular</strong></td>
<td>166</td>
<td>151</td>
<td>117</td>
<td>9</td>
</tr>
<tr>
<td><strong>Per-Cent</strong></td>
<td>0.76506</td>
<td>90.96%</td>
<td>5.42%</td>
<td></td>
</tr>
<tr>
<td><strong>Place</strong></td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
</tr>
<tr>
<td><strong>Shares</strong></td>
<td>391078</td>
<td>286260</td>
<td>362747</td>
<td>6634</td>
</tr>
<tr>
<td><strong>Per-Cent</strong></td>
<td>0.7329</td>
<td>92.76%</td>
<td>1.70%</td>
<td></td>
</tr>
<tr>
<td><strong>Place</strong></td>
<td>1</td>
<td>2</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

### Ballots No. In Person Ballots 2010

<table>
<thead>
<tr>
<th>Proxies</th>
<th>Shares</th>
<th>For</th>
<th>Stavrand-YES</th>
<th>Stavrand-NO</th>
</tr>
</thead>
<tbody>
<tr>
<td>156</td>
<td>0.058735</td>
<td>90.96%</td>
<td>5.42%</td>
<td></td>
</tr>
<tr>
<td>791</td>
<td>0.053421</td>
<td>92.76%</td>
<td>1.70%</td>
<td></td>
</tr>
</tbody>
</table>

### Eligible Shares

- For: 527592
- In Person: 391078
- Total Ballots Cast: 391078

### Percent of Eligible

- 74.13%

- 31.88%
Thank you for your interest!

For questions and/or to get involved in one of our New Direction projects, email our Executive Director at director@trolleymuseum.org